



## INDIA

GNC IN Outperform

Stock price

As of 28 Oct 09 Rs62.75

12-month target Rs 96.00  
Upside/Downside % 53.0  
Valuation Rs 96.00

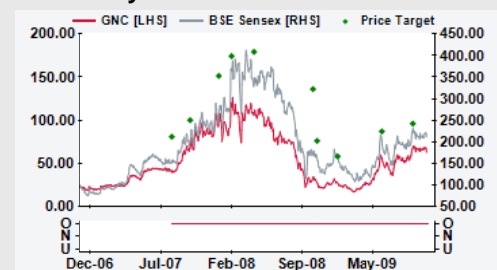
- Sum of Parts

GICS sector materials  
Market cap Rsm 29,927  
30-day avg turnover US\$m 6.4  
Market cap US\$m 638  
Number shares on issue m 476.9

### Investment fundamentals

Year end 31 Mar		2009A	2010E	2011E	2012E
Total revenue	m	22,884	17,179	21,962	30,426
EBITDA	m	3,871	5,882	8,384	14,298
EBITDA growth	%	88.7	52.0	42.5	70.5
Reported profit	m	908	2,799	3,878	7,708
EPS rep	Rs	1.84	5.68	7.87	15.65
EPS rep growth	%	-28.7	208.3	38.5	98.8
PER rep	x	34.1	11.0	8.0	4.0
Total DPS	Rs	1.17	2.61	2.59	6.61
Total div yield	%	1.9	4.2	4.1	10.5
ROA	%	8.5	11.0	14.0	20.5
ROE	%	18.6	18.5	22.6	37.6
EV/EBITDA	x	12.5	8.2	5.8	3.4
Net debt/equity	%	83.9	94.2	100.0	105.9
P/BV	x	2.1	1.9	1.7	1.4

### GNC IN rel BSE Sensex performance, & rec history



Note: Recommendation timeline - if not a continuous line, then there was no Macquarie coverage at the time or there was an embargo period.

Source: FactSet, Macquarie Research, October 2009

(all figures in INR unless noted)

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30 October 2009

# Gujarat NRE Coke

## Recovery continues

### Event

- **2Q results better than expected:** Gujarat NRE Coke reported its standalone 2Q FY3/10 results, which beat our expectations by 6% at the operating level. We expect the recovery to gather pace.

### Impact

- **2Q results reflect lower coke prices:** Net sales at Rs3.83bn were down 23% YoY but up 24% sequentially as coke realisation recovered by 31%. EBITDA at Rs635m was up three times sequentially, even as cost per ton increased by 28% as GNC consumed the pending quantity of last year's high-priced coking coal. Net profit at Rs202mn was up 455% QoQ.
- **Recovery to gather pace:** GNC's reported 1H FY3/10 EBITDA number is about 18% of our full-year estimate. However, we believe that it remains on track to achieve our full-year estimates, as it is already booking coke at US\$50/t higher than in 2Q, should see 25% higher volume with the recent commissioning of its expansion and should benefit as lower coking coal feeds in.
- **Mine development remains on track:** Long-wall mining has been commenced at the company's Wongawilli Colliery. This is an important milestone, as it leads to doubling of the company's production and reduces the cost of production by 30%. The company is well on course to raise production to 7mt by FY13. We estimate production to be 1.8mt for FY10, 2.5mt for FY11 and 3.5mt for FY12.
- **Fund-raising likely for expansion:** The company needs US\$400m for mine development to take production to 7mt over the next three years. Moreover, it has 2mt of coke capacity expansion plans in India, which would likely require US\$300m over the next three to four years. At the current level of cashflow, the company may require some equity funding.

### Earnings and target price revision

- No change.

### Price catalyst

- 12-month price target: Rs96.00 based on a Sum of Parts methodology.
- Catalyst: Better visibility of its mine development once the company places orders for its second longwall by next quarter.

### Action and recommendation

- **Maintain outperform:** We believe that GNC remains the best stock in which to invest to take advantage of the upturn in the coking coal cycle. GNC has good quality reserves and an excellent location, and we believe that it is well on its way to becoming one of the world's top 10 producers of prime hard-coking coal in next three years. The stock is trading at an attractive valuation of around an 8x PER on FY11E.

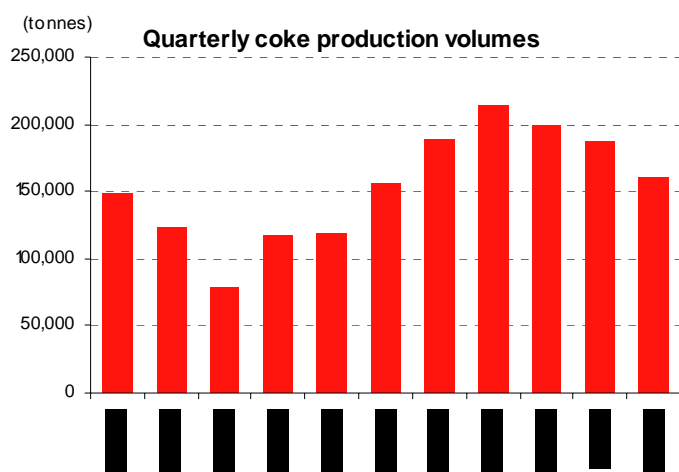
## Recovery continues

**Fig 1 2Q FY3/10 earnings – Costs to reduce by next quarter**

Profitability (Rsm)	2QFY10	2QFY09	YoY	1QFY10	QoQ
Net sales	3,834	4,961	-23%	3,100	24%
EBITDA	635	1,464	-57%	169	276%
EBITDA margin	16.6%	29.5%	-44%	5.4%	204%
Depreciation	115	87	33%	114	1%
Interest	269	175	54%	246	10%
Other income	29	27	8%	246	-88%
PBT	279	1,228	-77%	55	404%
Extraordinary income (loss)	-	-	-	-	-
Tax	77	125	-39%	19	305%
PAT	202	1,103	-82%	36	455%
EPS - fully diluted (Rs)	0.41	2.24	-82%	0.07	455%
<b>Production and realization</b>	<b>2QFY10</b>	<b>2QFY09</b>	<b>YoY</b>	<b>1QFY10</b>	<b>QoQ</b>
Coke production (tonnes)	160,000	189,127	-15%	187,000	-14%
Coke sales (tonnes)	190,000	154,667	23%	191,000	-1%
Coke realization (US\$/ tonne)	340	609	-44%	259	31%
<b>Costs</b>	<b>2QFY10</b>	<b>2QFY09</b>	<b>YoY</b>	<b>1QFY10</b>	<b>QoQ</b>
Change in stocks	147	(3,252)	-105%	686	-79%
Purchases	2,614	5,767	-55%	1,849	41%
Staff	46	37	25%	33	40%
Other expenses	393	946	-58%	365	8%
Total cost	3,199	3,497	-9%	2,932	9%
<b>Cost/t breakup</b>	<b>2QFY10</b>	<b>2QFY09</b>	<b>YoY</b>	<b>1QFY10</b>	<b>QoQ</b>
Raw material/t (Rs/t)	17,256	13,297	30%	13,553	27%
Employee cost/t (Rs/t)	285	193	48%	174	63%
Other expenses/t (Rs/t)	2,455	5,000	-51%	1,949	26%
Total cost/t (Rs/t)	19,996	18,490	8%	15,676	28%

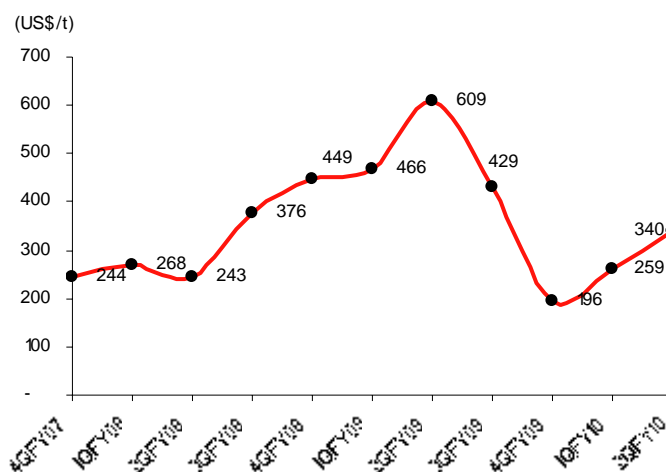
Source: Company Data, Macquarie Research, October 2009

**Fig 2 Though volume was slightly down quarter ...**

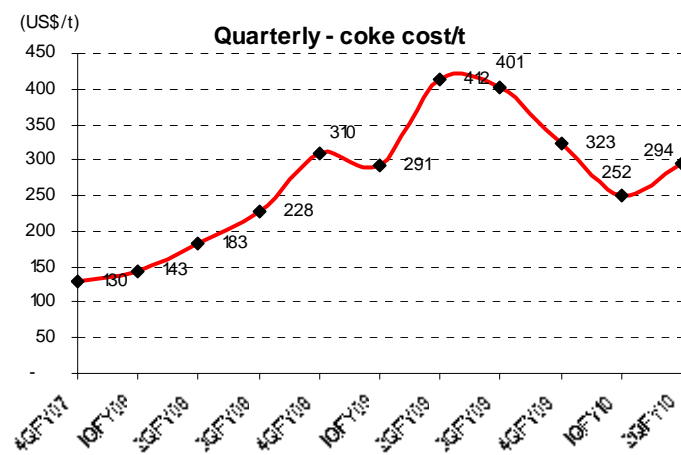


Source: Company data, Macquarie Research, July 2009

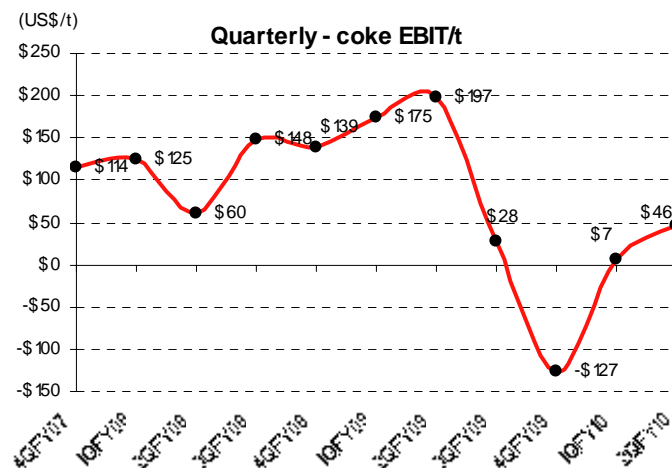
**Fig 3 ... increase in realisations helped top line**



Source: Company data, Macquarie Research, July 2009

**Fig 6 Coke cost remained high during the quarter**

Source: Company data, Macquarie Research, July 2009

**Fig 7 Coke EBIT continued to recover**

Source: Company data, Macquarie Research, July 2009

**Gujarat NRE Coke (GNC IN, Outperform, Target Price: Rs96.00)**

Quarterly Results		1Q/10A	2Q/10E	3Q/10E	4Q/10E	Profit & Loss		2009A	2010E	2011E	2012E
Revenue	m	4,295	4,295	4,295	4,295	Revenue	m	22,884	17,179	21,962	30,426
Gross Profit	m	0	0	0	0	Gross Profit	m	0	0	0	0
Cost of Goods Sold	m	2,824	2,824	2,824	2,824	Cost of Goods Sold	m	19,014	11,297	13,578	16,128
EBITDA	m	1,470	1,470	1,470	1,470	EBITDA	m	3,871	5,882	8,384	14,298
Depreciation	m	205	205	205	205	Depreciation	m	529	822	1,014	1,289
Amortisation of Goodwill	m	0	0	0	0	Amortisation of Goodwill	m	0	0	0	0
Other Amortisation	m	0	0	0	0	Other Amortisation	m	0	0	0	0
EBIT	m	1,265	1,265	1,265	1,265	EBIT	m	3,342	5,060	7,370	13,009
Net Interest Income	m	-427	-427	-427	-427	Net Interest Income	m	-1,021	-1,707	-2,524	-3,175
Associates	m	0	0	0	0	Associates	m	0	0	0	0
Exceptionals	m	0	0	0	0	Exceptionals	m	-1,868	0	0	0
Forex Gains / Losses	m	0	0	0	0	Forex Gains / Losses	m	0	0	0	0
Other Pre-Tax Income	m	91	91	91	91	Other Pre-Tax Income	m	510	364	415	465
Pre-Tax Profit	m	929	929	929	929	Pre-Tax Profit	m	963	3,717	5,261	10,298
Tax Expense	m	-229	-229	-229	-229	Tax Expense	m	-55	-918	-1,383	-2,590
Net Profit	m	700	700	700	700	Net Profit	m	908	2,799	3,878	7,708
Minority Interests	m	4	4	4	4	Minority Interests	m	-20	16	10	10
Reported Earnings	m	700	700	700	700	Reported Earnings	m	908	2,799	3,878	7,708
Adjusted Earnings	m	704	704	704	704	Adjusted Earnings	m	2,756	2,816	3,887	7,718
EPS (rep)		1.42	1.42	1.42	1.42	EPS (rep)		1.84	5.68	7.87	15.65
EPS (adj)		1.43	1.43	1.43	1.43	EPS (adj)		5.59	5.71	7.89	15.67
EPS Growth YoY (adj)	%	2.1	2.1	2.2	2.2	EPS Growth (adj)	%	62.9	2.1	38.1	98.5
						PE (rep)	x	34.1	11.0	8.0	4.0
						PE (adj)	x	11.2	11.0	8.0	4.0
EBITDA Margin	%	34.2	34.2	34.2	34.2	Total DPS		1.17	2.61	2.59	6.61
EBIT Margin	%	29.5	29.5	29.5	29.5	Total Div Yield	%	1.9	4.2	4.1	10.5
Earnings Split	%	25.0	25.0	25.0	25.0	Weighted Average Shares	m	493	493	493	493
Revenue Growth	%	-24.9	-24.9	-24.9	-24.9	Period End Shares	m	493	493	493	493
EBIT Growth	%	51.4	51.4	51.4	51.4						
Profit and Loss Ratios		2009A	2010E	2011E	2012E	Cashflow Analysis		2009A	2010E	2011E	2012E
Revenue Growth	%	158.0	-24.9	27.8	38.5	EBITDA	m	3,871	5,882	8,384	14,298
EBITDA Growth	%	88.7	52.0	42.5	70.5	Tax Paid	m	-55	-918	-1,383	-2,590
EBIT Growth	%	109.9	51.4	45.7	76.5	Chgs in Working Cap	m	-5,389	1,560	-1,274	-1,247
Gross Profit Margin	%	0.0	0.0	0.0	0.0	Net Interest Paid	m	-1,021	-1,707	-2,524	-3,175
EBITDA Margin	%	16.9	34.2	38.2	47.0	Other	m	-529	-822	-1,014	-1,289
EBIT Margin	%	14.6	29.5	33.6	42.8	Operating Cashflow	m	-3,122	3,995	2,190	5,997
Net Profit Margin	%	4.0	16.3	17.7	25.3	Acquisitions	m	-4,670	147	-38	-10
Payout Ratio	%	20.9	45.7	32.8	42.2	Capex	m	-4,783	-5,188	-6,422	-10,817
EV/EBITDA	x	12.5	8.2	5.8	3.4	Asset Sales	m	0	0	0	0
EV/EBIT	x	14.4	9.5	6.5	3.7	Other	m	510	364	415	465
Balance Sheet Ratios						Investing Cashflow	m	-8,944	-4,676	-6,045	-10,363
ROE	%	18.6	18.5	22.6	37.6	Dividend (Ordinary)	m	-552	-1,287	-1,275	-3,258
ROA	%	8.5	11.0	14.0	20.5	Equity Raised	m	1,349	1,349	0	0
ROIC	%	14.1	12.0	15.2	22.9	Debt Movements	m	7,880	3,753	8,702	3,770
Net Debt/Equity	%	83.9	94.2	100.0	105.9	Other	m	-1,359	-601	222	105
Interest Cover	x	3.3	3.0	2.9	4.1	Financing Cashflow	m	7,318	3,215	7,649	617
Price/Book	x	2.1	1.9	1.7	1.4	Net Chg in Cash/Debt	m	-6,616	2,533	3,794	-3,749
Book Value per Share		29.5	32.3	37.4	46.0	Free Cashflow	m	-7,906	-1,193	-4,232	-4,821
						Balance Sheet		2009A	2010E	2011E	2012E
						Cash	m	1,223	2,133	6,939	4,632
						Receivables	m	2,807	2,347	2,768	3,658
						Inventories	m	10,140	7,092	8,666	9,626
						Investments	m	0	0	0	0
						Fixed Assets	m	18,359	22,891	28,435	38,144
						Intangibles	m	0	0	0	0
						Other Assets	m	13,206	11,637	12,034	12,253
						Total Assets	m	45,735	46,099	58,842	68,312
						Payables	m	8,125	5,474	6,402	7,123
						Short Term Debt	m	0	0	0	0
						Long Term Debt	m	15,723	19,477	28,178	31,949
						Provisions	m	1,660	996	1,134	1,220
						Other Liabilities	m	2,936	1,743	1,892	2,230
						Total Liabilities	m	28,444	27,689	37,606	42,521
						Shareholders' Funds	m	14,551	15,932	18,412	22,685
						Minority Interests	m	2,740	2,478	2,824	3,106
						Other	m	0	0	0	0
						Total S/H Equity	m	17,291	18,410	21,236	25,791
						Total Liab & S/H Funds	m	45,735	46,099	58,842	68,312

All figures in INR unless noted.

Source: Company data, Macquarie Research, October 2009



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Daniel McCormack (Asia) (852) 3922 4073  
Michael Kurtz (China) (8621) 2412 9002  
Ferry Wong (Indonesia) (6221) 515 7335  
David Gibson (Japan) (813) 3512 7880  
Peter Eadon-Clarke (Japan) (813) 3512 7850  
Chan Hwang (Korea) (822) 3705 8643  
Prem Jearajasingam (Malaysia) (603) 2059 8989  
Edward Ong (Malaysia) (603) 2059 8982  
Alex Pomento (Philippines) (632) 857 0899  
Tuck Yin Soong (ASEAN, Singapore) (65) 6231 2838  
Daniel Chang (Taiwan) (8862) 2734 7516  
Alastair Macdonald (Thailand) (662) 694 7741

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## Sales

### Regional Heads of Sales

Giles Heyring (ASEAN) (65) 6231 2888  
Peter Slater (Boston) (1 617) 598 2502  
Thomas Renz (Geneva) (41) 22 818 7712  
Ajay Bhatia (India) (9122) 6653 3200  
Andrew Mouat (India) (9122) 6653 3200  
Stanley Dunda (Indonesia) (6221) 515 1555  
Jason Lee (Malaysia) (603) 2059 8888  
Gino C Rojas (Philippines) (632) 857 0761  
Greg Norton-Kidd (New York) (1 212) 231 2527  
Luke Sullivan (New York) (1 212) 231 2507  
Scot Mackie (New York) (1 212) 231 2848  
Sheila Schroeder (San Francisco) (1 415) 835 1235

### Regional Heads of Sales cont'd

Angus Kent (Thailand) (662) 694 7601  
Michael Newman (Tokyo) (813) 3512 7920  
Charles Nelson (UK/Europe) (44) 20 3037 4832  
Rob Fabbro (UK/Europe) (44) 20 3037 4865  
Nick Ainsworth (Generalist) (852) 3922 2010

### Sales Trading

Adam Zaki (Asia) (852) 3922 2002  
Mike Keen (Europe) (44) 20 3037 4905  
Mona Lee (Hong Kong) (852) 3922 2085  
Brendan Rake (India) (9122) 6653 3204  
Stanley Dunda (Indonesia) (6221) 515 1555

### Sales Trading cont'd

Mario Argyrides (Korea) (822) 3705 8610  
Edward Robinson (London) (44) 20 3037 4902  
Matthew Ryan (Singapore) (65) 6231 2888  
Isaac Huang (Taiwan) (8862) 2734 7582  
Jon Omori (Tokyo) (813) 3512 7838

### Alternative Strategies

Convertibles - Roland Sharman (852) 3922 2095  
Depository Receipts - Robert Ansell (852) 3922 2094  
Derivatives - Wayne Edelist (852) 3922 2134  
Futures - Tim Smith (852) 3922 2113  
Structured Products - Andrew Terlich (852) 3922 2013